FAMILY SUPPORT SERVICES FY 20 - 21 BUDGET	201 Oakland Respite	202 SF RESPITE	302 FP SF	301 FP Oakland	401 Kinship Oakland	TOTAL PROGRAMS	1500 FUND RAISE	1300 G&A	FSS Operating Budget
REVENUE									
Contract Revenue	879,073	1,163,693	753,588	251,313	866,400	3,914,067			3,914,067
Program Service Fees	1,150,886	-	-	327,845	-	1,478,731		00.000	1,478,731
Interest/Dividend Income	-	-	-	- 45.050	-	- 45.050	205 240	23,000	23,000
Contributions/Grant/Events Contributions-Foundations	-	-	<u> </u>	15,858	-	15,858	205,340		221,198
Donated Serv/Mats	_	_	<u> </u>	-	30,000	30,000			30,000
Event Revenue - Sponsorships	-	_	_	_	-	-			-
Event Revenue - ticket sales	-	-	-	_	-	-			-
Event Revenue - Auction Sales	-	-	-	-	-	-			-
Event Revenue - Contributions	-	-	-	-	-	-			-
Contrib Released fr Restrictio	-	-	-	-	-	-			-
Foundations-NA released	-	-	-	_	-	-			-
Total Revenue	2,029,959	1,163,693	753,588	595,016	896,400	5,438,656	205,340	23,000	5,666,996
OPERATING EXPENSES									
Salaries - General	539,367	516,691	382,906	374,865	467,094	2,280,923	57,850	531,405	2,870,178
Salaries - Full Time Providers	-	-	-	-	-	-			-
Vacation Accrual Expense	-	-	-	-	-	-			-
Salaries - Hourly Providers	705,810	-	-	-		705,810			705,810
Payroll taxes - FICA	100,892	39,039	28,931	28,890	35,820	233,572	4,724	40,453	278,748
Payroll taxes - SUI	7,320	1,154	2,720	2,553	3,577	17,323	347	2,455	20,125
Retirement	9,868	10,206	7,564	6,628	8,966	43,231	1,235	10,576	55,042
Life, ADD & LTD Ins.	2,577	-	-	547	1,191	4,314	164	1,405	5,883
Health Insurance	124,650	76,158	55,691	53,692	66,565	376,756	6,479	70,407	453,642
Workers Compensation Insurance	56,749	5,923	3,435	2,143	3,412	71,662	352	2,707	74,721
Total Salaries & Benefits	1,547,232	649,171	481,247	469,316	586,624	3,733,591	71,150	659,408	4,464,149
Out-of-Home Providers	5,760	193,805	-	-	-	199,565			199,565
Program Stipends	-	-	-	-	5,625	5,625			5,625
Consultants	7,163	16,430	9,600	3,540	11,225	47,958	44,000	31,800	123,758
Payroll and Accounting	-	-	-	-	-	-		27,000	27,000
Investment Fees	-	-	-	-	-	-		13,000	13,000
Other Fees/Bank Fees	878	-	-	220	-	1,098	1,250	1,800	4,148
Temporary Help Fees	-	-	-	-	-	-		9,000	9,000
Audit Fees	-	-	-	-	-	-	40.000	40,000	40,000
Advertising Recruitment	2 400	4 707	- 2.650	-	700	- 44.450	10,000	900	10,000
Communications	2,490	4,727	2,650	585	700	11,152	300 1 500	9,000	12,352 66,700
Rent	8,680 86,080	12,500 61,600	15,700 57,970	6,820 44,950	12,500 130,093	56,200 380,693	1,500 11,800	70,000	462,493
Building repair & maintenance	1,540	4,788	4,300	320	500	11,448	11,000	200	11,648
Utilities	1,540	6,080	5,300	-	-	11,380		200	11,380
Office Supplies	2,455	5,405	3,225	1,120	3,098	15,303	1,300	4,500	21,103
Software - Purchase & Subs	27,620	-	2,200	380	1,100	31,300	100	20,000	51,400
Memberships & Subscriptions	990	754	1,100	390	,	3,234	1,500	13,000	17,734
Printing	6,030	3,863	2,800	750	1,375	14,818	400	2,700	17,918
Postage & Delivery	1,785	100	125	150	323	2,483	800	2,700	5,983
Equipment Repair & Maintenance	598	-	-	150	-	748	-	200	948
Equipment Rental	1,920	2,955	2,800	1,210	5,075	13,960	300	1,400	15,660
Equipment & Furnishings	1,750	2,373	2,731	2,000	-	8,854	100	2,500	11,454
Insurance	4,248	6,275	3,355	2,072	555	16,505	500	13,300	30,305
Vehicle Insurance	1,732	1,705	7,145	433	4,045	15,060			15,060
Casualty Gains & Losses	-	-	-	-	-	-			-
Pre Employment Costs	5,855	713	1,050	890	300	8,808	200	300	9,308
Trainings	5,480	5,925	7,000	840	2,616	21,861	200	200	22,261
Travel and Mileage	10,860	2,250	3,100	7,210	10,200	33,620	100	700	34,420
Provider Mileage	77,356	-	-	-	-	77,356			77,356
Meetings & Orientations	1,537	3,163	5,250	480	600	11,030	500	700	12,230
Donor Cultivation/Small Events	-	-	-	-	-	-	-		-
Donor Cultivation/Small Events	-	-	-	-	-	-	2,000		2,000
Board Meetings	-	-	-	-	-	-		3,500	3,500
Board Retreats	-	-	-	-	-	-		5,000	5,000
In-Kind Serv/Mats	-	-	-	-	30,000	30,000			30,000
Auto Repair & Maintenance	1,450	2,722	5,000	-	-	9,172		0.000	9,172
Depreciation Uppllowed	3,988	3,343	6,240	2,610	600	16,781	800	6,820	24,401
Depreciation - Unallowed	-	-	-	-	-	-	0.000		- 0.000
Event Expense	-	-	-	-	-	4.050	2,000		2,000
Client Pantry Client Basic Needs	600	-	4.000	450 4.505	4.000	1,050	4.500		1,050
Program Activities/Supplies	1,736 5,418	3,769	4,809 10,022	4,505 450	1,000 24,392	12,050 44,051	1,500 100	100	13,550 44,251
Total Other Expenses	275,999	3,769 345,245	163,472	82,525	24,392 245,921	1,113,163	81,250	280,320	1,474,733
				·	,		-	·	
Total Operating Expenses Allocation G&A	1,823,231 196,093	994,417 177,512	644,719 114,954	551,841 41,500	832,546 64,330	4,846,754 594,389	152,400 27,432	939,728 (621,821)	5,938,881 (0
GRAND TOTAL EXPENSES	2,019,324	1,171,929	759,673	593,341	896,876	5,441,144	179,832	317,906	5,938,881
Budget Surplus (Deficit)	10,635	(8,236)	(6,085)	1,675	(476)	(2,488)	25,508	(294,906)	(271,885)

Notes

- This budget maintains all staffing pre-covid 19
- 2. Staff salaries increase 2.5% starting Jan 2021 \$28k
- 3. Health benefits increases 5% starting Jan 2021 \$9k
- 4. No grant money applied (except FPP Oakland Kaiser Grant)
- Payroll Protection Progam (PPP) fund will be applied to cover deficit
- 6. Timesheet automation estimated \$45k
- 7. No agency fundraising event
- 8. Budget includes 2% vacancy rates across 5 departments (RCEB, GUS, Kinship, FundRaise, G&A)
- 9. 5% Reduction in RCEB due to notification of rate reduction in Nov 2020

Family Support Services Agency Composite Budget FY 2020-2021

Revenue & Expense Categories	Programs	Fund Development	General & Administrative	FY 2020-21 BUDGET
REVENUES				
Alameda County	1,609,072			1,609,072
San Francisco County	1,917,281			1,917,281
Contra Costa County (Heritage)	350,000			350,000
City of Oakland (OFCY)	116,400			116,400
Total Contract Revenues	3,992,753	-	-	3,992,753
Alameda Mental Health Service (GUS)	260,045			260,045
Regional Center of the East Bay (RCEB)	1,140,000			1,140,000
Total Fee for Service	1,400,045	0	0	1,400,045
TOTAL PROGRAM REVENUES	5,392,798	-	-	5,392,798
Contributions & Grants		221,198		221,198
Donated Services & Materials	30,000	221,130		30,000
Investment Dividends & Interest	30,000		23,000	23,000
Total Grants, Donations, Dividends	30,000	221,198	23,000	274,198
GRAND TOTAL REVENUES	5,422,798	221,198	23,000	5,666,996
CIVILID TO THE NEVEROLD	0,122,100	221,100	20,000	0,000,000
OPERATING EXPENSES				
Salaries	2,280,923	57,850	531,405	2,870,178
Respite Provider Wages	705,810		-	705,810
Taxes	233,572	4,724	40,453	278,748
Benefits	513,287	8,576	87,550	609,413
Total Salaries & Benefits	3,733,591	71,150	659,408	4,464,149
Contracts & Consultant	254,246	45,250	122,600	422,096
Occupancy - Rent, Utilities & Maintenance	403,521	11,800	70,200	485,521
Operating Expense - Office, Meetings, Trainings etc	220,285	·	70,200	308,185
Travel, Mileage and Vehicle Expense	131,178	·	9,900	143,678
In-Kind Donation (KSHP Legal Services)	30,000	2,000	3,300	30,000
Depreciation	16,781	800	6,820	24,401
Event Expense	-	2,000		2,000
Client Related Expenses	57,152	1,600	100	
Total Other Expenses	1,113,163	·	280,320	,
TOTAL Operating Expenses	4,846,754		939,728	
Allocation G&A	594,389		(621,821)	0,000,001
GRAND TOTAL EXPENSES	5,441,144	·	` '	5,938,881
Budget Surplus/(Deficit)	(18,346)	•	(294,907)	

Family Support Services Budget Comparison

AAA (Area Agency on Agring) 79,930 79,930 77,000 78		FY20-21 BUDGET	FY19-20 BUDGET	FY18-19 BUDGET
SSA CARIFFH, Family Reclaim, Kinship) 1.450,466 1.150,466 1.510 AAA (Area Agnery on Agnip) 79,930 77,000 350,000 360,0	DEVENUE			
AAA (Area Agency on Aging) Contrar Costs County (Heritage) 350,000 350,000 360,000 374,427 3,874,427 3,884 Coll Contract 3,914,067 3,874,427 3,884 Coll Georgia College (Agency College) 3,914,067 3,974,427 3,884 Coll Georgia College (Agency College) 3,914,067 3,974,427 3,884 Coll Georgia College (Agency College) 3,914,067 3,914,07 3		1 450 456	1 450 456	1,510,456
Contra Cosia Country (Heritage)	,			75,000
City of Oakland (Oakland Fund for Children & 1914 119	\ 0 7 0 0/		,	360,317
San Francisco County				114,330
Total Contract 3,914,067 3,874,427 3,884			,	1,830,554
DPH (Department Public Health)				3,890,657
DPH (Department Public Health)	PCER (Pagional Center of the East Ray)	1 140 000	1 224 000	1,080,000
GUS (Growing Up Strong) GUS (Growing Up Strong) CAPIT (Child Naber Prevention, Intervention & Treatment) GOAD (Gr. April Child Naber Prevention, Intervention & Treatment) GOAD (Gr. April Child Naber Prevention, Intervention & Treatment) GOAD (Gr. April Child Naber Prevention, Intervention & Treatment) GOAD (Gr. April Child Naber Prevention, Intervention & Treatment) GOAD (Gr. April Child Naber Prevention, Intervention & Treatment) GOAD (Gr. April Child Naber) GOAD (Gr. Apr				8,822
CAPIT (Child Abuse Prevention, Intervention & Treatment) 67,800 67,800 57,800 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,460 1,478,731 1,562,513 1,478,731 1,562,513 1,478,731 1,562,513 1,478,731 1,		-,	,	247,662
Total For For Service		, , , , , , , , , , , , , , , , , , , ,	,	69,384
Miscellaneous MOU's				1,405,868
1916				5,296,525
1916	Missellaneous MOLI's			30,200
Contributions/Crants/Events 221,198 345,000 34 Donated Services & Materials 30,000 30,000 30 Investment Dividend & Interest 23,000 32,000 22 GRAND TOTAL REVENUES 5,666,996 5,843,940 5,915 Consultates - General 2,870,178 2,805,538 2,786 Salaries - General 2,870,178 2,805,538 2,786 Salaries - Hourly Providers 705,810 773,648 677 Payroll taxes - FICA 278,748 298,565 266 Payroll taxes - FICA 278,748 298,565 266 Payroll taxes - FICA 278,748 298,565 266 Payroll taxes - SUI 20,125 17,854 33 Retirement 55,042 54,086 55 Life, ADD & LTD Ins. 5,883 6,939 Health Insurance 453,642 395,461 466 Workers Compensation Insurance 74,721 91,509 112 Total Salaries & Benefits 4,464,149 4,414,601 4,396 Out-of-Home Providers 199,565 222,012 23 Program Stipends 5,625 22,838 7. Consultants 13,758 104,618 88 Payroll and Accounting 27,000 9,800 22 Investment Fees 13,000 12,000 12 Other Fees/Bank Fees 4,148 7,432 6 Communications 66,700 6,46,45 56 Red Life, ADD & Life				190,000
Donated Services & Materials 30,000 30,000 30,000 30,000 30,000 30,000 30,000 30,000 32,000		221 198	345 000	345,000
Investment Dividend & Interest 23,000 32,000 25				30,000
OPERATING EXPENSES 5,666,996 5,843,940 5,915 Salaries - General 2,870,178 2,805,538 2,788 Salaries - Hourly Providers 705,810 773,648 265,555 266 Payroll taxes - FICA 278,748 265,555 266 267 287,748 280,555 266 267 287,748 280,555 266 267 287,784 280,555 266 292,717,784 38 286,555 266 292,808 257 282,702 24,068 55 268,608 55 268,608 55 268,608 55 268,608 55 268,608 55 268,608 55 268,608 55 268,608 55 268,608 55 262,808 56,635 28,808 55 262,408 45 444,4601 4,436 44,446,41 4,414,601 4,336 44 4,438 4,438 4,438 4,438 4,438 4,438 4,438 4,438 4,439 4,418 7,432 4,438 4,448 7,432			,	28,000
Salaries - General 2,870.178 2,805.538 2,785 Salaries - Hourly Providers 705.810 773.648 678.784 269.565 266 266 267 267.018 267				5,919,725
Salaries - General 2,870,178 2,805,538 2,78 Salaries - Hourly Providers 705,810 77,3648 677 Payroll taxes - FICA 278,748 269,565 264 Payroll taxes - SUI 20,125 17,854 35 Retirement 55,042 54,086 55 Life, ADD & LTD Ins. 5,883 6,939 Health Insurance 453,642 395,461 46 Workers Compensation Insurance 74,721 91,509 112 Total Salaries & Benefits 4,464,149 4,414,601 4,396 Out-of-Home Providers 199,565 232,012 32 Crosultants 123,758 104,618 38 Consultants 123,758 104,618 38 Payroll and Accounting 27,000 9,800 22 Investment Fees 13,000 12,000 11 Coher Fees Slank Fees 41,48 7,432 6 Temporary Help Fees 9,000 77,884 26 Advertising 10,0				
Salaries - Hourly Providers 705,810 773,848 677 Payroll taxes - FICA 278,748 269,555 266 Payroll taxes - SUI 20,125 17,854 36 Retirement 55,042 54,086 55 Life, ADD & LTD Ins. 5,883 6,939 Health Insurance 455,642 395,461 466 Workers Compensation Insurance 74,721 91,509 112 17 Total Salaries & Benefits 4,464,149 4,414,601 4,394 Out-of-Home Providers 199,565 222,212 233 Program Stipends 5,625 22,812 233 Consultants 122,758 104,618 36 Payroll and Accounting 27,000 9,800 22 Investment Fees 13,000 12,000 12 Other Fees/Bank Fees 4,148 7,432 6 Audit Fees 40,000 40,000 30 Advertising 10,000 3,785 Recruitment 12,352 14,346 9 <td></td> <td>2 870 179</td> <td>2 805 538</td> <td>2,785,408</td>		2 870 179	2 805 538	2,785,408
Payroll taxes - FICA 278,748 269,665 264 267,125 17,954 368 369,391 361,400				678,069
Payroll taxes - SUI	,		,	264,956
Retirement				38,098
Life, ADD & LTD Ins.			,	55,708
Health Insurance			,	- 35,700
Workers Compensation Insurance 74,721 91,509 112 Total Salaries & Benefits 4,464,149 4,414,601 4,396 Out-of-Home Providers 199,565 223,012 233 Frogram Stipends 5,625 22,838 7,				462,538
Total Salaries & Benefits				112,033
Program Stipends	Total Salaries & Benefits	4,464,149	4,414,601	4,396,811
Program Stipends	Out-of-Home Providers	199 565	232.012	235,881
Consultants 123,758 104,618 8.8 Payroll and Accounting 27,000 9,800 26 Investment Fees 13,000 12,000 12 Other Fees/Bank Fees 4,148 7,432 8 Temporary Help Fees 9,000 77,864 26 Audit Fees 40,000 40,000 30 Advertising 10,000 3,785 Recruitment 12,352 14,346 5 Communications 66,700 54,645 56 Rent 462,493 394,301 28 Building repair & maintenance 11,648 16,364 11 Utilities 11,130 6,650 4 Office Supplies 21,103 19,843 13 Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair &				7,000
Payroll and Accounting				82,589
Investment Fees				26,732
Temporary Help Fees	,	13,000		12,505
Audit Fees	Other Fees/Bank Fees	4,148		8,240
Advertising				26,690
Recruitment		, , , , , , , , , , , , , , , , , , , ,		30,500
Communications 66,700 54,645 56 Rent 462,493 394,301 282 Building repair & maintenance 11,648 16,364 18 Utilities 11,380 6,650 4 Office Supplies 21,103 19,843 13 Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 22 Travel and Mileage 34,420 30,441 22 <	Ü		,	
Rent 462,493 394,301 282 Building repair & maintenance 11,648 16,364 18 Utilities 11,380 6,650 4 Office Supplies 21,103 19,843 13 Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 22 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 22 Travel and Mileage 77,356 85,498 8 Meetings & Orientations 12,200 14,835 4 <td></td> <td></td> <td></td> <td>9,968</td>				9,968
Building repair & maintenance 11,648 16,364 18 Utilities 11,380 6,650 2 Office Supplies 21,103 19,843 13 Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 6 Trainings 22,261 21,757 22 Traval and Mileage 34,420 30,441 24 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 4 <td></td> <td></td> <td></td> <td>58,612</td>				58,612
Utilities 11,380 6,650 4 Office Supplies 21,103 19,843 13 Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 5 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 22 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 4 Donor Cultivation/Small Events 2,000 2				282,384 18,642
Office Supplies 21,103 19,843 13 Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 22 Provider Mileage 77,356 85,498 86 Meetings & Orientations 12,230 14,835 4 Donor Cultivation/Small Events 2,000 2 Board Retreats 5,000 3,500 2				4,200
Software - Purchase & Subs 51,400 8,565 Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 5 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 24 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 4 Donor Cultivation/Small Events 2,000 2 Board Meetings 3,500 2,000 2 Board Retreats 5,000 3,500 3				13,967
Memberships & Subscriptions 17,734 4,856 15 Printing 17,918 20,667 20 Postage & Delivery 5,983 5,318 6 Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 5 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 24 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 4 Donor Cultivation/Small Events 2,000 2 Board Meetings 3,500 2,000 2 Board Retreats 5,000 3,500 2 In-Kind Serv/Mats 30,000 30,000 30,000 <td></td> <td></td> <td></td> <td>-</td>				-
Postage & Delivery 5,983 5,318 6				15,233
Equipment Repair & Maintenance 948 1,450 2 Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 24 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 4 Donor Cultivation/Small Events 2,000 2 Board Retreats 3,500 2,000 2 Board Retreats 5,000 3,500 5 In-Kind Serv/Mats 30,000 30,000 3 Auto Repair & Maintenance 9,172 9,955 6 Depreciation 24,401 18,635 25 Event Expense 2,000 5,000 3 Client Pantry 1,050 11,050 8 Clie		17,918	20,667	20,581
Equipment Rental 15,660 17,297 14 Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 24 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 2 Donor Cultivation/Small Events 2,000 2 Board Meetings 3,500 2,000 2 Board Retreats 5,000 3,500 2,000 2 In-Kind Serv/Mats 30,000 30,000 30 Auto Repair & Maintenance 9,172 9,955 6 Depreciation 24,401 18,635 25 Event Expense 2,000 5,000 32 Client Basic Needs 13,550 11,050 8 Client Basic Needs 13,550 11,667 3				6,033
Equipment & Furnishings 11,454 17,901 7 Insurance 45,150 31,614 37 Vehicle Insurance 215 6,300 9 Pre Employment Costs 9,308 6,494 8 Trainings 22,261 21,757 24 Travel and Mileage 34,420 30,441 24 Provider Mileage 77,356 85,498 82 Meetings & Orientations 12,230 14,835 2 Donor Cultivation/Small Events 2,000 2 Board Meetings 3,500 2,000 2 Board Retreats 5,000 3,500 3 In-Kind Serv/Mats 30,000 30,000 30 Auto Repair & Maintenance 9,172 9,955 6 Depreciation 24,401 18,635 25 Event Expense 2,000 5,000 32 Client Pantry 1,050 11,050 8 Client Basic Needs 13,550 11,667 3 Program Activities/Supplies 44,251 48,041 56 <td< td=""><td></td><td></td><td>,</td><td>2,961</td></td<>			,	2,961
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